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16 ROBERT ELKINS, and MANINDER “PAUL” LOBANA,
individually, and on behalf of others similarly situated

17 **UNITED STATES DISTRICT COURT**
18 **FOR THE CENTRAL DISTRICT OF CALIFORNIA**
19 **WESTERN DIVISION**

21 SERGE HAITAYAN, JASPREET
22 DHILLON, ROBERT ELKINS, and
23 MANINDER “PAUL” LOBANA,
individually, and on behalf of others
similarly situated,

24 Plaintiffs,

25 vs.

26 7-ELEVEN, INC., a Texas corporation,

27 Defendant.

Case No.: 2:17-cv-7454 JFW (JPRx)

**PLAINTIFFS’ AMENDED
COMPLAINT FOR DAMAGES,
RESTITUTION, AND
OTHER RELIEF**

Collective Action & Class Action

DEMAND FOR JURY TRIAL

1 3. Plaintiff JASPREET DHILLON (“Dhillon”) is an individual, and is a citizen
2 of the State of California. At all times relevant hereto, Dhillon has resided in the City
3 of Chatsworth, County of Los Angeles, California. At all times relevant hereto,
4 Dhillon has operated one of Defendant’s “7-Eleven” retail convenience stores in his
5 name as a franchisee of Defendant in the City of Reseda, County of Los Angeles,
6 California. Dhillon is also Vice-President - Business Affairs, of his local 7-Eleven
7 franchisee association, Franchisee Owners Association of Greater Los Angeles.

8 4. Plaintiff ROBERT ELKINS (“Elkins”) is an individual, and is a citizen of the
9 State of California. At all times relevant hereto, Elkins has resided in the City of El
10 Cajon, County of San Diego, California. At all times relevant hereto, Elkins has
11 operated two of Defendant’s “7-Eleven” retail convenience stores in his name as a
12 franchisee of Defendant, one in the City of El Cajon, County of San Diego, California,
13 and one in the City of Lakeside, County of San Diego, California. Elkins is also
14 President of his local 7-Eleven franchisee association, the San Diego Franchisee
15 Owners Association.

16 5. Plaintiff MANINDER “PAUL” LOBANA (“Lobana”) is an individual, and
17 is a citizen of the State of California. At all times relevant hereto, Lobana has resided
18 in the City of Moorpark, County of Ventura, California. At times relevant hereto,
19 Lobana has operated two of Defendant’s “7-Eleven” retail convenience stores in his
20 name as a franchisee of Defendant, one in the City of Simi Valley, County of Ventura,
21 California, and one in the City of Oxnard, County of Ventura, California. In addition,
22 Lobana is a shareholder in a California corporation which, at times relevant hereto,
23 has operated one of Defendant’s “7-Eleven” retail convenience stores in the name of
24 the corporation as a franchisee of Defendant in the City of Alhambra, County of Los
25 Angeles, California. Lobana is also President of his local 7-Eleven franchisee
26 association, the Franchisee Owners Association of Southern California.

27 6. The Named Plaintiffs allege that the relief sought by this action, to them and
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1 to the similarly situated individuals on whose behalf they also bring this Complaint
2 (collectively, “Plaintiffs”), is as a result of work personally performed and expenses
3 personally incurred by them in the State of California within the four years before the
4 filing of this Complaint, and continuing to trial.

5 7. Defendant is a citizen of the State of Texas, with its corporate headquarters,
6 nerve center and principle executive office located at 3200 Hackberry Rd., Irving,
7 Texas 75063. Defendant also maintains a principle business office in California at
8 1430 Truxton Ave., 5th Floor, Bakersfield, CA 93301.

9 8. Defendant is in the business of operating “7-Eleven” retail convenience
10 stores which it owns across the United States, and in California. Defendant also
11 operates identical “7-Eleven” retail convenience stores through a network of franchise
12 stores across the United States, and in California, including by the Named Plaintiffs
13 and other Plaintiffs. As part of the operation of Defendant’s 7-Eleven stores in
14 California, Defendant employs individuals throughout the State of California.

15 9. For purposes of the FLSA claim at issue in this action, Defendant is required
16 to comply with the FLSA regarding the work performed by its employees in
17 California; Plaintiffs’ employment for Defendant has been subject to the federal FLSA
18 because Plaintiffs had and have an employment relationship with Defendant; because
19 Plaintiffs and Defendant satisfy both the “individual coverage” and “enterprise
20 coverage” criteria of the FLSA; and because the work performed by Plaintiffs for
21 Defendant which is the subject of this action occurred in the State of California;
22 therefore, at all times relevant hereto Defendant had, and still has, an obligation to
23 comply with the FLSA as it relates to Plaintiffs’ employment.

24 10. For purposes of the California employment laws at issue in this action,
25 Defendant is required to comply with certain sections of the California Labor Code,
26 the California Code of Regulations as contained in California Industrial Welfare
27 Commission Wage Order No. 7-2001, originally and as amended, and the California
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1 Business & Professions Code regarding the work performed by its employees in
2 California, because Defendant has employed Plaintiffs in California with regard to
3 hours worked and expenses incurred in the course and scope of employment.

4 11. Venue lies in the U.S. District Court for the Central District of California,
5 Western Division, pursuant to 28 U.S.C. sections 1391(b) & (c) because a substantial
6 number of the events giving rise to the claims asserted in this Complaint occurred
7 within this District and Division, because Defendant resides within and has substantial
8 contacts in this District and Division, because Named Plaintiffs Dhillon and Lobana
9 reside and operate 7-Eleven retail convenience stores within this District and Division,
10 and because a substantial number of the class members on whose behalf this action is
11 brought reside and operate 7-Eleven stores within this District and Division.

12 **II. GENERAL ALLEGATIONS AND FACTS**
13 **COMMON TO ALL COUNTS**

14 12. This case is brought on behalf of individuals who are currently operating as
15 of the date of filing of this Complaint, or who come to operate after the date of the
16 filing of this Complaint, one or more of Defendant’s “7-Eleven” franchised retail
17 convenience stores in California under the terms of Defendant’s “2004 Franchise
18 Agreement” or successor agreements (collectively, “Defendant’s FA”).

19 13. In paragraph 2 of Defendant’s FA, the franchisees are directed “to hold . . .
20 out to the public as an independent contractor,” and to “control the manner and means
21 of the operation of the Store.” But, with only limited and very narrow exceptions, the
22 remainder of the Defendant’s FA (and incorporated 7-Eleven operational manuals and
23 related directives) impose absolute actual or virtual control over all store operations.
24 In sum, the bulk of Defendant’s FA contradicts and renders impossible the directive in
25 paragraph 2, that franchisees are to control the manner and means of the operation of
26 the store.

27 14. Accordingly, although Defendant classifies Plaintiffs as independent
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1 contractors, under the FLSA and applicable California wage-and-hour laws as
2 described herein, Plaintiffs are Defendant’s employees as a matter of law, not
3 independent contractors. Defendant’s failure to treat Plaintiffs as employees under
4 federal and California laws has caused them significant damage. The Named Plaintiffs
5 bring this action on their own behalf, and collectively on behalf of the Plaintiffs they
6 seek to represent for appropriate relief.

7 **A. 7-ELEVEN’S RETAIL CONVENIENCE STORE BUSINESS**

8 15. Defendant introduced the convenience store concept in 1927. It operated all
9 such stores as corporate-owned stores until 1964, when it acquired a chain of 126
10 franchised stores in California.

11 16. Defendant (and its controlling affiliates) now own or franchise at least
12 25,000 convenience stores world-wide, over 7,800 of which are Defendant’s stores
13 located within the United States; of those, approximately 1,500 are located in the State
14 of California. California has well more than double the number of such stores in any
15 other state.

16 **B. THE FRANCHISE AGREEMENT**

17 17. The origin of the form franchise agreement entered into between Defendant
18 and Plaintiffs arose from the settlement of class litigation instituted in 1993 as noted
19 in *7-Eleven Owners for Fair Franchising v. The Southland Corporation* (2000) 85
20 Cal. App. 4th 1135 (the “OFFF Litigation”). In the OFFF Litigation, the First District
21 Court of Appeal affirmed the terms of a settlement agreement on a nationwide class
22 basis. Among the various concessions secured for franchisees in the OFFF Litigation
23 settlement was an obligation that Defendant tender most franchisees a new franchise
24 agreement to become effective January 1, 2004. Although the OFFF Litigation
25 settlement did not specify the precise terms of the 2004 Franchise Agreement, it did
26 set forth certain parameters for the agreement to be tendered, including that it: (a)
27 have a term of at least ten years; and (b) not have a net adverse effect on average
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1 Franchisee Net Income in any 7-Eleven Market, all to be determined under the
2 procedures set forth in an exhibit to the settlement agreement.

3 18. After the conclusion of the OFFF Litigation and completion of the required
4 procedures as set forth in the OFFF Litigation settlement, the “2004 Franchise
5 Agreement” (referred to above as Defendant’s FA) was executed by the vast majority
6 of the then existing franchisees in the 7-Eleven franchise system. The 2004 Franchise
7 Agreement had a 15-year term. As new franchisees were added after execution of the
8 core 2004 Franchise Agreement, the same form agreement was used, with limited
9 material changes as it relates to the issues in this case.

10 19. Attached as Exhibit “A” hereto is a true copy of the Franchise Agreement
11 between Haitayan and Defendant, based on the final form 2004 Franchise Agreement
12 approved pursuant to OFFF Litigation, and which is identical to, or substantially
13 similar to the 2004 Franchise Agreements between Defendant and all Plaintiffs in this
14 action.

15 **C. GENERAL CONTROLS UNDER DEFENDANT’S FA**

16 20. As Defendant admits in its 2016 FTC disclosures, “We [Defendant] retain a
17 significant financial and marketing advisory role in the franchise business than in most
18 other franchisee businesses.” By contractual dictate, Defendant’s FA and incorporated
19 operating procedures impose more pervasive control over franchisee activity than any
20 other in the United States.

21 21. To insure its dominance and control over franchisee operations, Defendant
22 has been given most powers of an employer and all of the harshest, most overreaching
23 rights of a commercial lender, landlord, and personal property lessor. At the core of
24 Defendant’s control is its total dominion over every dollar received into or paid out of
25 proceeds generated from every franchise store. Defendant’s absolute control over the
26 money insures that Defendant gets paid every single day in full for all matured
27 obligations owed to Defendant before any store creditor, worker or franchisee receives
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1 any monetary payment. Defendant’s control over the money also is used to impose its
2 will over virtually every aspect of a franchisee operation.

3 **1. Financial Controls**

4 **a. Defendant’s Fees and Charges**

5 22. At inception of the franchise relationship, a franchisee must pay an initial
6 Franchise Fee and a \$20,000.00 “Down Payment” to cover a portion of the estimated
7 cost value of the initial inventory, initial governmental fees for licenses, permits and
8 bonds, and the initial “Cash Register Fund.” Beyond the initial costs of securing a
9 franchise, each franchisee is also obligated to pay Defendant the “7-Eleven Charge.”
10 The 7-Eleven Charge is paid in consideration for, among other things: (a) leasing the
11 franchisee’s use of the store building and required equipment; and (b) providing
12 services related to training, product inventory acquisition and control, and accounting
13 matters, including bookkeeping and audit work.

14 23. The amount of the 7-Eleven Charge in the 2004 Franchise Agreement is
15 50% of “Gross Profit,” which, generally, has been increased in the 2016 version. In
16 addition to initial fees and the ongoing 7-Eleven Charge, franchisees also pay
17 Defendant an advertising fee from the franchisee’s Gross Profit. The 7-Eleven charge
18 is due and payable daily. The advertising fee is due and payable “in the same manner
19 and at the same time . . . [as] “the 7-Eleven Charge.”

20 **b. Defendant’s Control Over Money**

21 24. To insure that the monies owed Defendant are paid every day and given
22 priority over all other creditors, the FA gives Defendant absolute power to select the
23 franchise store’s bank account, mandate all store receipts be deposited into that
24 account, and control all payments made out of that account. In sum, Defendant
25 determines when and how any and all payments from store receipts are paid, whether
26 to franchisee, worker or vendor.

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1 29. Prior to termination, Defendant “may stop financing immediately and
2 declare the unpaid balance in the Open Account immediately due” if “we [Defendant]
3 believe our security interest is threatened.”

4 30. At no time may the franchisee grant a security interest in, or otherwise
5 encumber, the Defendant’s FA or the collateral, which is defined broadly to include
6 virtually any and every tangible right that the franchisee holds in relation to the
7 franchise relationship.

8 **2. Work Controls**

9 **a. Work Without Pay Before Acceptance as a Franchisee**

10 31. A prospective franchisee is obligated to complete 300 hours of training
11 before Defendant advises whether the prospective franchisee is qualified and what
12 store he or she will be assigned. If the prospective franchisee is not deemed worthy by
13 Defendant after completing 300 hours of training, that prospect is paid nothing and
14 must pay back Defendant specified expenses.

15 **b. Franchisees Must Operate Their Stores Every Day of the Year**

16 32. A franchisee store must operate “24 hours a day, 7 days a week (except at
17 . . . [the franchisee’s option] Christmas day.)” The only exception to 24-hour
18 operation is where a local zoning ordinance mandates store closure, but in such cases
19 a monetary penalty is imposed on the franchisee to Defendant. Otherwise, if the
20 franchisee does not maintain a “24-Hour Operation,” then, at Defendant’s election, the
21 franchisee can be terminated or the 7-Eleven Charge may be increased.

22 33. In maintaining the 24-Hour Operation at least 364 days per year, the
23 franchisee must “devote . . . full time and best efforts to the business of the Store and
24 to maximizing the Store’s sales and Gross Profit” When devoting “full time and
25 best efforts” and maintaining the 24 Hour Operation at least 364 days per year, the
26 franchisee must “supervise the Store’s operation”

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1 product may be stocked on shelves, including, “the containers, ingredients,
2 condiments, and other items used or furnished” in the preparation or sale of a product.

3 40. Defendant’s absolute control extends to the type and quantity of products
4 sold in the store, including all “Proprietary Products,” “Fresh Foods,” and regionally
5 or nationally advertised or promoted products and products that are “exclusive to 7-
6 Eleven in the convenience store channel.”

7 **b. Control Over Sources Used to Acquire Product and Services Sold**

8 41. Defendant admits that, “You [franchisee] must comply with our
9 [Defendant’s] standards and specifications for all products and services carried, used
10 or offered for sale at your store.” As initial store product originally stocked by
11 Defendant is sold, all replacement product must be obtained from “Bona Fide
12 Suppliers,” which is defined to exclude any franchisee or their affiliates.

13 42. Franchisees may only order replacement product through Defendant’s “on-
14 line” ordering system, orders may only be placed once a week during a specified 24-
15 hour time window, and generally, cash purchases are strongly discouraged or
16 prohibited. Of the exclusive Bona Fide Suppliers from which all replacement product
17 must be obtained, eighty-five percent (85%) of inventory replacements must be
18 obtained from Bona Fide Suppliers approved by Defendant identified in Defendant’s
19 FA as “Recommended Vendors.” One hundred percent (100%) of all Fresh Foods
20 must be purchased from Recommended Vendors that Defendant approves. One
21 hundred percent (100%) of all Proprietary Products and gasoline must be obtained
22 from Defendant or sources it designates and the franchisee is prohibited from offering
23 any competing products. Defendant has abused these rights to control the vendors that
24 can be used to replace product as a means to impose very costly, labor intensive tasks,
25 which are charged 100% to franchisees.

26 **c. Control Over How Products and Services Are Sold**

27 43. Defendant solely dictates the location, size and layout of the store, the
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1 store's decorations, fixtures and furnishings, and the equipment to be used. Such
2 things as the width of aisles and height of shelving are dictated with little regard for
3 safety and crime considerations. The franchisee has no authority to remodel the store
4 premises or to change any of the fixtures without Defendant's consent.

5 44. Defendant dictates the use of new or different equipment whenever it
6 chooses to do so. Defendant's required equipment includes equipment necessary to
7 provide certain services within the store such as ATM machines, air dispensing
8 equipment, and pay telephones. Franchisees must bear all such costs and have no right
9 to reject it.

10 45. Defendant absolutely controls how product is packaged and displayed in the
11 franchisee's store.

12 **d. Control Over Advertising**

13 46. Although the franchisee is required to pay Defendant a half to one-and-a-
14 half percent of its Gross Profits toward advertising costs, the franchisees have no say
15 over how that money is spent.

16 47. While franchisees are authorized to spend their own monies on additional
17 "local" advertising, any such promotional activity requires Defendant's written
18 approval if the materials have not been prepared or previously approved by
19 Defendant.

20 48. The franchisee is absolutely prohibited from doing any internet advertising
21 or selling of product or merchandise electronically ("websites, email, mail order or
22 similar means") or otherwise except at the physical location of the store.

23 **e. Control Over Use of Store Premises**

24 49. Defendant leases the store to the franchisee "solely for the operation of a
25 franchised 7-Eleven Store" Notwithstanding the landlord/tenant relationship
26 created, Defendant reserves the right to use unlimited portions of the Store for its own
27 designated purposes.

1 **f. Control Over Food Service Standards**

2 50. The franchisee is obligated to comply with 7-Eleven Foodservice Standards
3 (“Foodservice Standards”). The term 7-Eleven Foodservice Standards is defined to
4 mean “mandatory and suggested quality, foodservice and other reasonable operating
5 standards as may from time to time be established by us [Defendant] and set out in the
6 Operations Manual.”

7 51. Defendant’s Operations Manual is over 1,000 pages in length (“Operations
8 Manual”), and as noted above, it changes from time to time at Defendant’s discretion.

9 52. Over time, Defendant has abused the right to control the type of product
10 sold and related setting of standards to impose very costly, labor intensive tasks,
11 which are charged 100% to franchisees.

12 **g. Control Over Information and Ideas Generated from Store**
13 **Operations**

14 53. Defendant owns “all information and data compiled by or stored in the 7-
15 Eleven Store Information System” or in “any other store information systems used at
16 or by the Store” Defendant has the “right to use in any manner we [Defendant]
17 elect (including selling and retaining all proceeds from such sales) the information
18 compiled and managed by or stored in the 7-Eleven Store Information System or any
19 other store information systems used at or by the Store”

20 54. The franchisee is required to provide Defendant virtually every conceivable
21 form of information that can be generated relative to store operations, whether created
22 by the equipment that the franchisee is obligated to use or in the hands of third parties.

23 55. The franchisee is obligated to disclose and grant Defendant a “perpetual
24 royalty-free license to use and sublicense” any new concept, process or improvement
25 in operation or promotion of the store developed by the franchisee or any worker in
26 the store.

27 56. The franchisee is obligated to maintain strict confidentiality with respect to
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1 all such information or anything else deemed confidential by Defendant.

2 57. In contrast to Defendant’s full ownership rights to all information generated
3 from the franchisee store, the franchisee may not use such information in any respect
4 “except in connection with your [franchisee’s] operation of the Store and as needed to
5 effectively work with your Store suppliers.”

6 58. In contrast to Defendant’s right to sell and retain all proceeds from the sale
7 of information and the entitlement to a royalty free license, the franchisee is required
8 to maintain strict confidentiality and “may not sell all or any part of the information or
9 data compiled by or stored in the 7-Eleven Store Information System to any individual
10 or entity.”

11 **h. Control Over Maintenance of Store Premises and Equipment**

12 59. Defendant is responsible for repainting the store, replacing windows and
13 doors, maintaining the HVAC, and repairing floor coverings, the foundation, parking
14 lot roof, and exterior walls, but only when Defendant considers it necessary. The
15 franchisee is responsible for maintaining everything else, including equipment.

16 60. Except for maintenance contracts for landscaped areas outside the store,
17 Defendant selects the contractor that the franchisee must use when meeting
18 maintenance obligations.

19 **i. Control Over General Business Operations**

20 61. Before acceptance as a franchisee, Defendant requires the franchisee to
21 complete Defendant’s “Training Program.” If the initial training is completed to
22 Defendant’s satisfaction, then the franchisees are required to secure various licenses
23 and permits. Only after the initial training is satisfactorily completed in Defendant’s
24 opinion, and required licenses and permits have been obtained and all other conditions
25 are satisfied, does Defendant’s FA becomes effective and the franchisee begins
26 operating his assigned store.

27 62. From inception of store operations, the franchisee is obligated to conduct all
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1 business “in compliance with . . . the 7-Eleven Operations Manual and with the 7-
2 Eleven System.” The 7-Eleven System is defined to mean the “system for the
3 fixturization, equipping (including the development and use of computer information
4 systems hardware and software), layout, merchandising, promotion . . . including
5 advertising.”

6 63. According to Defendant’s FA, the 7-Eleven Operations Manual sets forth
7 “required operating standards and procedures for compliance with the 7-Eleven
8 System,” and includes “information regarding [the provision of] excellent
9 customer service, training, Store operations and accounting procedures”
10 Defendant’s FA also expressly provides that franchisees, “agree to comply with all
11 standards, specifications, operating procedures and other material contained in the 7-
12 Eleven Operations Manual”

13 64. The Operations Manual contains hundreds of additional, express directives
14 for franchisees to perform. The Operations Manual contains hundreds more directives
15 relayed by reference to computer links. Incorporated by reference into the Operations
16 Manual is Defendant’s “On-Line System Support Guide,” yet another substantial
17 electronic directive incorporating other, undefined “printed or on-line manuals we
18 [Defendant] have developed”

19 65. By express contractual provision, all such operational rules may be added,
20 amended or modified in virtually any way at any time Defendant decides.

21 66. Among the multitude of directives imposed by such means is Defendant’s
22 “Expand the Assortment” directive dictating new product offerings in the store.

23 67. Defendant’s right to mandate innumerable changes imposes further
24 obligations upon the franchisee and the store’s workers to participate in additional
25 trainings to carry out those changes.

26 68. The franchisee is obligated to be responsible for all expenses related to any
27 additional required training.

1 69. All internal operations of the store must be conducted through the
2 equipment that Defendant supplies.

3 70. If the franchisee is an entity and wants to make any changes to that entity,
4 then the franchisee is required to use service providers designated by Defendant.

5 **j. Control Over Management of Store Employees**

6 71. Among others things, the 7-Eleven System obligates the franchisee to hire
7 workers for the store that are proficient in the English language, have a “clean and
8 neat personal appearance,” and communicate with customers in a “prompt, efficient
9 and courteous” manner, which expressly includes “greeting and thanking each
10 customer”

11 72. Franchisees are also obligated to require store employees to “wear, only the
12 apparel . . . approved by us [Defendant] while working in the Store.”

13 73. Franchisees are required to train store workers using employee training
14 materials provided by Defendant.

15 74. To insure that the franchise hires workers acceptable to Defendant, the
16 “Hire Right” Process has been mandated. The “Hire Right” aspect of the 7-Eleven
17 System instructs franchisees on recruiting, job posting, prospect screening and
18 interviewing, and training.

19 75. The Operations Manual goes further to instruct on employment terms, pay
20 practices, employee benefits, performance appraisals, and discipline, including
21 employment terminations.

22 76. Defendant solely controls payment of all wages to both the franchisee and
23 the store’s employees.

24 **k. Oversight to Insure Compliance**

25 77. Defendant is given express contractual oversight rights, including access to
26 all “sales data from the cash registers without any contractual limitations.” Defendant
27 also has the right to enter a franchisee’s store at any time “for the purpose of
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1 conducting inspections to determine whether the Store is in compliance with 7-Eleven
2 Foodservice Standards. If, in the opinion of Defendant, the franchisee has failed to
3 comply with 7-Eleven Foodservice Standards, then Defendant is given the power to
4 “require you [franchisee] to immediately stop serving any or all items from the
5 Foodservice Facility”

6 **D. ADDITIONAL FACTS RELEVANT TO MISCLASSIFICATION OF**
7 **FRANCHISEES**

8 78. As alleged herein, the Named Plaintiffs bring claims, individually and on
9 behalf of Plaintiffs, against Defendant for violation of overtime laws under the FLSA
10 and California law, and against Defendant for violation of laws in California related to
11 business expenses. Defendant violated these laws as a result of its misclassification of
12 franchisees as independent contractors, and not employees.

13 **1. Misclassification of Franchisees Under the FLSA**

14 **a. Judicial Construction of the Controlling Statutory Language**

15 79. Section 207 of the FLSA requires “employers” to pay their “employees”
16 overtime compensation for those who work more than forty hours in a given
17 workweek. The FLSA defines the term “employee” as “any individual employed by
18 an employer.” The FLSA defines the term “employ” to include “to suffer or permit to
19 work.” According to the United States Supreme Court, a broader or more
20 comprehensive coverage of the terms employee and employ would be difficult to
21 frame.

22 80. According to the United States Supreme Court, the test of employment
23 under the FLSA is one of “economic reality.” And, according to the Wage and Hour
24 Division of the United States Department of Labor, the “economic realities” test
25 demands focus on whether the worker is “economically dependent” on an employer.

26 **b. The Federal Six-Factor “Economic Realities” Test**

27 81. In the Ninth Circuit, a non-exhaustive list of six factors are considered when
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1 deciding whether it is economically realistic to view a relationship as one of
2 employment or not. The ultimate focus of the economic realities test is whether, as a
3 matter of economic reality, the individuals are dependent upon the business to which
4 they render service, and the six factors considered when assessing the “economic
5 reality” of dependence or independence are: (a) the degree of the alleged employer’s
6 right to control the manner in which the work is to be performed; (b) the alleged
7 employee’s opportunity for profit or loss depending upon his or her managerial skill;
8 (c) the alleged employee’s investment in equipment or materials required for his or
9 her task, or his or her employment of helpers; (d) whether the service rendered
10 requires a special skill; (e) the degree of permanence of the working relationship; and
11 (f) whether the service rendered is an integral part of the alleged employer’s business.

12 82. The directive in Defendant’s FA that franchisees “hold . . . out to the public
13 as an independent contractor” is not conclusive, because the economic realities and
14 not contractual labels are dispositive. Stated alternatively, the subjective intent of the
15 parties to a labor contract cannot override the economic realities reflected in the six-
16 factor test.

17 **c. 7-Eleven Franchisees are Employees Under the Six Factor**
18 **Test**

19 **i. Factor No. 1: Right to Control**

20 83. Defendant openly admits in Defendant’s FA that it retains “a significant
21 financial and marketing advisory role in the franchise business than in most other
22 franchisee businesses.” This admission grossly understates the degree of Defendant’s
23 control.

24 84. Defendant exercises absolute dominion over revenues generated by the
25 franchise store. Defendant receives all money and decides who gets paid when,
26 including that Defendant always gets paid first before store workers, store vendors and
27 the franchisee. Defendant exclusively handles and unilaterally resolves all accounting
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1 issues associated with handling money, including who owes whom what under the
2 “Open Account” it maintains. As security to insure payment of any obligation that
3 Defendant determines is owed by the franchisee, Defendant holds a first lien against
4 the few assets that a franchisee owns under Defendant’s FA. The franchisee is
5 prohibited from using any of its assets under Defendant’s FA to secure financing from
6 any other source. If at any time Defendant believes its security interest is threatened, it
7 can terminate Defendant’s FA, declare the entire unpaid balance in the Open Account
8 due without notice or opportunity to cure, and move forward with exercising default
9 rights under its security agreement.

10 85. Defendant controls virtually every aspect of what and how goods and
11 services are sold in a franchisee store. The franchisee is afforded minimal discretion as
12 to what goods and services may be offered for sale in a franchisee store. Vendor
13 supply sources for most goods and services offered for sale are severely restricted by
14 Defendant’s operational rules. Many of the goods and services offered for sale must
15 be entirely purchased from vendors dictated by Defendant. The advertising,
16 packaging, and display of goods and services for sale in the store are virtually 100%
17 controlled by Defendant. A lengthy Operations Manual prepared by Defendant sets
18 forth extensive rules related to foodservice standards and related operations.
19 Defendant, not the franchisee, totally controls how store space is used.

20 86. Defendant dictates virtually all activities associated with administering the
21 operation of the business. The franchisee must operate its store 24-hours per day
22 (subject only to local zoning restrictions), 7 days a week, and 364 days per year
23 without fail. Throughout this year long, every day, every hour operation, the
24 franchisee is required to work full time and devote best efforts. The workers hired to
25 maintain the year round, 24-hour operation must be proficient in English, satisfy
26 Defendant’s appearance and manner standards, and wear clothing mandated by
27 Defendant. Workers also must be trained using materials prepared by Defendant, and
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1 the franchisee's compensation and hiring and firing practices are directed in material
2 respects by Defendant. Defendant, not the franchisee, processes all payroll for store
3 workers, paid for by franchisees. Defendant, not the franchisee, also maintains
4 custody over all payroll records for all store workers.

5 87. Defendant's mandated operational rules that both franchisees and store
6 workers must master are extensive. Mandated rules include those set forth in
7 Defendant's Operations Manual and On Line System Support Guide consisting of
8 more than 1,000 pages of materials and dozens of other computer links and other
9 material created by Defendant. A franchisee must participate in an estimated 300
10 hours of training before there is any opportunity to be compensated for work. Even
11 after initial training is completed, Defendant retains the right to change operational
12 rules, which may require additional mandatory training. The equipment used to carry
13 out day to day store activities, including, particularly, all point of purchase equipment,
14 is solely and exclusively provided by Defendant. With limited exceptions, the
15 franchisee is responsible for all maintenance obligations, but Defendant dictates the
16 maintenance service provider that must be used when meeting such responsibilities.
17 To insure compliance with the myriad of rules that must be followed, Defendant holds
18 extensive enforcement rights.

19 88. While Defendant's FA purports to give franchisees control over the manner
20 and means of store operations and control over employment practices and policies,
21 such self-serving characterizations, like contractual labels, do not neuter the reality of
22 what Defendant's FA requires. The Operations Manual, which the franchisee is
23 obligated to follow, mandates a "10 Day Training Plan" for store workers, which is
24 said to provide a "step-by-step" plan to train new employees. The program provides
25 instruction in 25 different categories ranging from customer service, suggestive
26 selling, work safety, and fraud prevention, among many others. The Operations
27 Manual also includes a nearly 50-page guide for handling "human resources,"
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1 providing directives on such things as employee recruitment, screening and
2 interviewing, disciplinary guidelines, and compensation practices.

3 **ii. Factor No. 2: Opportunity for Profit or Loss Based**
4 **Upon Managerial Skill**

5 89. The massive controls imposed by Defendant through Defendant's FA and
6 its incorporated manuals and guides offer little opportunity for the franchisee to
7 exercise any managerial skills beyond: (1) hiring and firing of particular store workers
8 consistent with Defendant's "training;" (2) setting wages pursuant to Defendant's
9 compensation packages; and (3) changing product pricing to the very limited extent
10 feasible in light of the required use of Defendants retail information system ("RIS").
11 While Defendant touts its price tags on various products as "suggested," the reality is
12 that the labor required to change Defendant's "suggested" pricing is so labor intrusive
13 that it is cost prohibitive to change "suggested" prices for most products sold in the
14 store.

15 90. Managerial skills associated with those limited activities have little impact
16 on profitability, because most store workers rarely command more than minimum
17 wage and product and pricing is dictated in material respects by competitor pricing
18 and the cost of goods, which are materially controlled by Defendant's contractually
19 mandated "Recommended Vendor" and "Bona Fide Supplier" requirements, neither of
20 which is controlled by a franchisee. More specifically, franchisees cannot feasibly
21 change Defendant's "suggested" pricing system and they have little control over cost
22 of goods, because Defendant, in virtually all material respects, dictates where and
23 from whom products and services must be obtained.

24 **iii. Factor No. 3: Relative Investment in Equipment,**
25 **Materials and Helpers**

26 91. Defendant provides everything essential to running the store, including the
27 facility, furniture and fixtures, all allowable equipment, initial inventory, and start-up
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1 capital. While the franchisee hires “helpers,” there is no choice in the matter, because
2 no one person (or even two or three people) can realistically operate a 24-hour, 364
3 day a year business by themselves. To the extent that a franchisee can be said to
4 “invest” in “helpers” in this context, it is done only through the discretionary lending
5 of the only banker that the franchisee can use, i.e. Defendant.

6 **iv. Factor No. 4: Special Skill for Services Rendered**

7 92. Franchisees use no “special skill” beyond the “people skills” discussed in
8 Factor No. 2. Those skills require no special education and no training other than
9 those associated with complying with Defendant’s dictates for managing a
10 convenience store. The skills actually exercised involve little more than managing
11 people, carrying out Defendant’s contractual mandates, and generally being forced to
12 accede to Defendant’s pricing suggestions.

13 **v. Factor No. 5: Permanence of the Working**
14 **Relationship**

15 93. Generally speaking, and assuming no breach of onerous termination
16 provisions, Defendant’s FA has a 15-year term and subsequent versions of
17 Defendant’s FA have a 10- to 15-year term. Permanence of the relationship suggests
18 an employee relationship, because a true independent contractor is not impeded from
19 moving project to project and does not continuously work for the same entity.

20 **vi. Factor No. 6: Whether Services Performed Are An**
21 **Integral Part of Employer’s Business**

22 94. The franchisee’s work entails selling the same goods and services that
23 Defendant sells in its corporate-owned stores. Franchisee stores are not just an integral
24 part of Defendant’s business, they are, in fact, a mere extension of the very same
25 business Defendant operates in its corporate-owned stores.

26 **vii. Summary of the FLSA Six-Factor Analysis**

27 95. The FLSA’s six-factor analysis is designed as a tool to assess whether there
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1 is economic dependence between Defendant and its franchisees. Franchisees are
2 controlled and dominated by Defendant in every material respect that works to
3 Defendant's benefit, they are integral to Defendant's core business, and franchisees
4 are completely incapable of operating without, and inescapably dependent upon,
5 Defendant for their continued viability and existence.

6 96. To the extent "economic dependence" is not conclusively established on the
7 face of Defendant's FA, Defendant's actual exercise of contractual powers illustrate
8 that franchisees are Defendant's employees. Defendant routinely exercises its
9 contractual power to reduce franchisee income. For example, by franchisees offering
10 "fresh foods," franchisees are obligated to reduce offerings of pre-packaged food
11 products. Quite obviously, "fresh foods" are labor intensive and, under the terms of
12 Defendant's FA, all labor costs are born 100% by the franchisees. Consequently,
13 Defendant's percentage of net revenues goes up and franchisee earnings go down.

14 97. Another tactic Defendant has employed to reduce franchisee earnings and
15 promote "dependence" has been to delay replacement of dilapidated equipment
16 essential to running a franchise store. Forcing franchisees to use old and worn out
17 equipment delays Defendant's obligation to cover the cost of replacing equipment,
18 thereby improving Defendant's profits. In contrast, the consequence of Defendant's
19 self-motivated tactic is to increase franchisee labor and equipment maintenance costs,
20 because older equipment makes for inefficient workers and higher costs to maintain.

21 98. In addition, to increase franchisee costs and impose greater dependence
22 Defendants changed how equipment maintenance was managed. Historically,
23 Defendant devoted an internal staff to managing various vendors involved with
24 equipment maintenance. Defendant has since discharged its equipment maintenance
25 staff and outsourced that responsibility to a third party vendor. By doing so,
26 Defendant passed such management responsibilities to a less qualified group and
27 passed on all the attendant, additional cost to franchisees.

1 99. Another practice promoting greater franchisee dependence on Defendant
2 involves the ordering of replacement goods for sale in franchisee stores. Because most
3 replacement goods must be ordered through vendors Defendant selects through
4 contracts Defendant negotiates, Defendant has forced franchisees to accept suppliers
5 that offer no support to franchisees such as unloading and stocking shelves. By
6 eliminating such services that historically were commonly provided by vendors,
7 franchisees have been forced to hire more workers to perform these labor intensive
8 tasks previously performed by suppliers. Because all such labor is born entirely by
9 franchisees, Defendant implemented this change in business practice to reduce
10 franchisee earnings and increase franchisee dependence.

11 100. Franchisee's only prospect for generating a fair wage is to employ fewer
12 workers and extend the franchisee's work hours and/or accept responsibility for
13 running more stores. To advance this goal, Defendant also has increased franchisee
14 dependence by materially changing the 50/50 profit split under Defendant's FA every
15 time Defendant's lease of the store from a third party terminates, whether with or
16 without Defendant's consent or manipulation. Such changed business practices have
17 materially impacted a franchisee's economic dependence upon Defendant.

18 101. Defendant has used the increased economic dependence to cajole
19 franchisees into buying Defendant's corporate stores or abandoned franchise stores at
20 highly inflated prices just to offer franchisees some chance to maintain required net
21 worth balances in franchisee open account ledgers with Defendant. These tactics have
22 been employed so pervasively that Defendant has materially reduced the number of
23 corporate stores in relation to franchisee stores. Defendant has decided to decrease the
24 number of corporate stores, because Defendant's intentional assault upon franchisee
25 earnings has made the "franchising" part of Defendant's business far more profitable.
26 This assault on franchisee earnings, however, has materially increased franchisee
27 dependence on Defendant to earn a living, which, in turn, further supports a
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1 conclusion that Defendant has turned alleged independent contractor franchisees into
2 employees.

3 **2. Misclassification of Franchisees Under California Law**

4 **a. California Law**

5 102. California Labor Code section 1194, and California Code of Regulations,
6 title 8, section 11070, subsection 3 require “employers” to pay their “employees”
7 overtime compensation for those who work more than eight hours in a given workday
8 and forty hours in a given workweek. California Labor Code section 2802, and
9 California Code of Regulations, title 8, section 11070, subsection 9 require
10 “employers” to pay for certain business-related expenses which “employees” incur in
11 the course and scope of employment for their employment.

12 **b. The California Three-Prong Test for Employment**

13 103. California Code of Regulations, title 8, section 11070, subsection 3 defines
14 the term “employee” to mean, “any person employed by an employer . . . ,” and the
15 term “employ” means, “to engage, suffer, or permit to work.” Construing these
16 definitions, the California Supreme Court has held that an “employer” is one who: (1)
17 exercises control over the wages, hours or working conditions of the worker, or (2)
18 suffers or permits the worker’s work, or (3) engages the workers, thereby creating a
19 common law employment relationship. Under the terms of Defendant’s FA,
20 franchisees provide services for Defendant and franchisees are employees under all
21 three standards in California for establishing an employment relationship.

22 **c. Franchisees are Employees Under Each Alternative Test**

23 **i. Alternative No. 1: Control Over Wages, Hours and** 24 **Working Conditions**

25 104. Defendant is an employer of the franchisees because it exercises control
26 over the franchisee’s wages, hours and working conditions. Defendant’s control over
27 franchisee wages is evidenced in multiple provisions of Defendant’s FA, including
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1 control over the amount and timing of “conditional” draws payable to franchisees.

2 105. Defendant’s control over franchisee hours is just as clear. Defendant’s
3 control over working conditions is extensive as to the tiniest of minutia, including the
4 control of temperature settings in franchisee stores. While control over either wages,
5 hours or working conditions is sufficient to satisfy the test for establishing an
6 employment relationship in California, all three are established in relation to
7 Defendant’s relationship with its franchisees.

8 **ii. Alternative No. 2: Common Law Employment Test**

9 106. Defendant is an employer of the franchisees because Defendant has the
10 “right to control” the manner and means by which, i.e., the details, the franchisee
11 accomplishes the work of managing the 7-Eleven store assigned. The so-called
12 “control of details” test is the principal measure for determining a common law
13 employment relationship in California, because whether a common law employer-
14 employee relationship exists turns foremost on the degree of a hirer’s “right to control
15 how the end result is achieved.” What matters most in California is whether the hirer
16 “retains all necessary control” over its operations; the fact that a certain amount of
17 freedom of action is inherent in the nature of the work does not change the character
18 of the employment, where the employer has general supervision and control over it.

19 107. Defendant’s “right to control” how a franchisee accomplishes his/her work
20 is illustrated by Defendant’s control over: (a) the store the franchisee will be assigned
21 to operate; (b) the product and services that can be sold; (c) the sources that may be
22 used to acquire product and services to be sold; (d) how and where product and
23 services are advertised, promoted and sold; (e) quality assurance standards for
24 products and services sold; (f) use and ownership of information generated from store
25 operations; (g) how and by whom operational equipment is maintained; (h) training to
26 perform franchisee work, including the nature and amount of training for the
27 franchisee and store workers and whether it was satisfactorily completed; (i) how
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1 essential business functions are conducted, including the equipment that must be used
2 in carrying out those functions; and (j) how to train, instruct and pay store workers,
3 including controls over hiring and firing practices, language, dress, appearance,
4 customer interactions and wage payments. Failure to comply with Defendant's
5 extensive system of controls gives rise to Defendant's right to terminate Defendant's
6 FA.

7 108. Although the "control of details" common law test is the principal measure
8 in assessing whether an employment relationship exists, it is not necessarily the only
9 consideration. For example, the right to discharge at will and without cause provides
10 strong evidence in support of an employment relationship. While Defendant does not
11 have the right to terminate Defendant's FA at will and without justification or cause,
12 franchisees have the right to terminate on 72 hours' notice. The right of a worker to
13 terminate on such short notice is indicative of a franchisee's employee status, because
14 an employee may quit, but an independent contractor is legally obligated to complete
15 his contract.

16 109. Work over a period of years as evidenced by Defendant's FA's 10- to 15-
17 year term also evidences an employment relationship, because the notion that an
18 independent contractor is someone hired to achieve a specific result that is attainable
19 within a finite period of time is at odds with those engaged in prolonged service.

20 110. When assessing the existence of an employment relationship, other
21 "secondary indicia" may also be taken into account. The "secondary indicia" are: (a)
22 whether the one performing services is engaged in a distinct occupation or business;
23 (b) the kind of occupation, with reference to whether, in the locality, the work is
24 usually done under the direction of the principal or by a specialist without supervision;
25 (c) the skill required in the particular occupation; (d) whether the principal or the
26 worker supplies the instrumentalities, tools, and the place of work for the person doing
27 the work; (e) the length of time for which the services are to be performed; (f) the
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1 method of payment; (g) whether or not the work is a part of the regular business of the
2 principal; and (h) whether or not the parties believe they are creating the relationship
3 of employer-employee. Virtually all of these “secondary indicia” indicate that the
4 relationship between Defendant and its franchisees is one of employer-employee.

5 111. Management of a convenience store does not involve a distinct occupation
6 or business, especially when store facilities, store workers, and store products are
7 identified by Defendant’s name. Managing a 7-Eleven convenience store in California
8 is not an occupation believed to be performed by a specialist without supervision,
9 especially given that, historically, more than 25% of 7-Eleven stores have been
10 corporate-owned and operated and there have been dozens of such corporate stores in
11 California. Especially given Defendant’s pervasive controls over a franchisee’s
12 operations, the degree of skill required in running a store is minimal.

13 112. Defendant provides the store premises where the franchisee will operate
14 and it mandates use of virtually all necessary “instrumentalities and tools” to manage
15 the store. Franchisee’s duration of work is defined by time measured at a decade or
16 more and not by job. While Defendant is neither paying by job (supporting
17 independent contractor status), nor time (indicative of employee status), complex
18 payment arrangements such as that implemented for Defendant’s franchisees under
19 Defendant’s FA is generally seen to be a neutral factor when assessing employee
20 verses independent contractor classification issues.

21 113. The job performed by franchisees is part of Defendant’s regular business.
22 While the contractual provision requiring franchisees to hold themselves out as
23 independent contractors may reflect a belief that such a relationship would exist,
24 contractual labels are not conclusive, and in fact, an independent contractor
25 “contractual label” will not inhibit a contrary conclusion as a matter of law. This
26 conclusion is especially compelling given how Defendant has compelled franchisee
27 dependence over the last several years by intentionally and tactically manipulating
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1 contractual powers to erode franchisee earnings.

2 **iii. Alternative No. 3: Suffer or Permit to Work**

3 114. Defendant must exercise reasonable care to see that work is not performed
4 contrary to law as to any worker Defendant “suffers or permits” to work for it.
5 Defendant violates this standard, because it: (1) mandated 300 hours of work without
6 pay; (2) mandated a contractual arrangement imposing monumental obligations
7 directing a franchisee to use their best efforts and to operate a convenience store up to
8 24 hours a day, 364 days a year; (3) contractually dictated pervasive controls plainly
9 creating an employment relationship; and (4) failed to take any steps to monitor
10 whether the monumental obligations created were causing its franchisees to forego
11 overtime pay.

12 **E. OTHER REASONS WHY FRANCHISEES ARE MISCLASSIFIED AS**
13 **INDEPENDENT CONTRACTORS BY DEFENDANT**

14 115. After enduring hundreds of hours of training without pay, a franchisee may
15 be given the opportunity to receive draws, monies they may have to repay if the
16 franchise store comes to a calamitous ending. Throughout the entirety of the
17 relationship, franchisees are subject to an in term non-competition covenant. At any
18 time during the course of the potential 10- to 15-year relationship, franchisees can lose
19 all rights based upon various termination rights held by Defendant.

20 116. Among the circumstances that could lead to early termination includes
21 multiple different default provisions. Among the various, separate default provisions,
22 there are dozens providing for termination upon 45 days’ (or less) notice and cure
23 rights. There also are well more than a dozen default provisions permitting
24 termination with 3 days’ (or less) notice and cure rights. Additionally, one no cure
25 termination provision arises if, “we [Defendant] determine, in a normal course of
26 business, to cease the operation of all 7-Eleven stores in the state or metropolitan
27 statistical area in which your [franchisee’s] store is located.”

1 117. Another termination right arises if Defendant fails to maintain a leasehold
2 interest on the franchisee's store premises. Should any such issues or others arise
3 during the relationship, the franchisee has very limited ability to transfer a store for
4 any good will value generated, because all such rights are subject to numerous
5 limitations, including Defendant's "prior written consent," Defendant's right of first
6 refusal, and Defendant's right to sell a proposed transferee another store.

7 118. If Defendant's FA is transferred or terminated for any reason, the
8 franchisee is subject to a one year post termination non-competition covenant.

9 119. Franchisees do not own the store premises, they do not own required
10 equipment, they are dependent upon Defendant for financing, they do not have the
11 accounting and marketing infrastructure necessary to operate, and, by dress and by
12 name, they are required to hold out as a 7-Eleven convenience store. In so far as the
13 average store customer knows, there is no difference between 7-Eleven corporate
14 stores and franchise stores. Given these circumstances, franchisee rights to sell good
15 will, if any, is limited, and generally only allowed to increase franchisee dependence
16 upon Defendant.

17 120. The 24-hour, 364-day nature of the store also limits the number of
18 potential franchise buyers. Those limitations, plus in-term and post-term non-
19 competition covenants and limits upon use of confidential information leave
20 franchisees with little option other than to remain as Defendant's franchisee on
21 whatever terms, become somebody else's employee, or start over in a completely new
22 and different business.

23 121. Given these circumstances, there is no genuine question about whether
24 franchisees could stand alone as an independent business operation without
25 Defendant's support; stated alternatively, franchisees are entirely economically
26 dependent upon Defendant for their viability. This reality ends any real, genuine
27 question about franchisee status as Defendant's employee under federal law. While
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1 controlling standards under the FLSA and California laws differ slightly, the factors
2 assessed overlap in numerous respects. There is no genuine question that franchisees
3 are the employees of Defendant under both the FLSA and California law. A
4 conclusion that Defendant's franchisees are employees is even more compelling when
5 the remedial purposes of the protective, social legislative policy at issue in this case
6 are taken into account.

7 **III. COLLECTIVE ACTION AND CLASS ACTION ALLEGATIONS**

8 **A. FLSA Collective Action Allegations**

9 122. Haitayan, Dhillon, and Elkins (the "FLSA Named Plaintiffs") allege this
10 action is appropriately suited for an "opt in" collective action under the FLSA, 29
11 U.S.C. § 216(b) (a "Collective Action"), as it relates to Count One for violations of
12 FLSA overtime laws against Defendant, because:

13 A. The FLSA Named Plaintiffs propose to represent themselves and all
14 other similarly situated franchisees of Defendant in California—including those
15 individuals who are currently operating as of the date of filing of this
16 Complaint, or who come to operate after the date of the filing of this Complaint,
17 one or more of Defendant's "7-Eleven" franchised retail convenience stores in
18 California under the terms of Defendant's FA—for violations of the FLSA as
19 alleged herein (i.e., the "FLSA Collective Action Plaintiffs"). The potential
20 group of such FLSA Collective Action Plaintiffs encompasses franchisees who
21 operate 7-Eleven retail convenience stores either as an individual franchisee or
22 in the name of an entity franchisee, to the extent any such franchisee has
23 personally worked hours that constitute overtime hours under the FLSA. This
24 potential group of such FLSA Collective Action Plaintiffs includes a significant
25 number of such individuals, because the FLSA Named Plaintiffs are informed
26 and believe, and thereon allege that within the three years before the filing of
27 this Complaint Defendant has employed approximately 1,000 franchisees in the
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1 State of California, the vast majority of whom are eligible to comprise the
2 group of FLSA Collective Action Plaintiffs. The FLSA Named Plaintiffs further
3 allege that the FLSA Collective Action Plaintiffs were each subjected to the
4 same or similar unlawful practices and policies alleged herein. Each member of
5 this potential group of FLSA Collective Action Plaintiffs must affirmatively
6 consent to join in this action to pursue FLSA remedies alleged herein.

7 B. This FLSA Collective Action involves common questions of law
8 and/or fact which predominate over individual issues, because the action
9 focuses on Defendant's common employment practices and policies in
10 California applied to the FLSA Collective Action Plaintiffs in violation of the
11 FLSA as alleged herein.

12 C. The claims of each of the FLSA Named Plaintiffs (and as yet other
13 unnamed representatives) are also typical of the claims of the FLSA Collective
14 Action Plaintiffs because Defendant subjected all of their franchisees to similar
15 and/or identical violations of the FLSA as alleged herein.

16 D. Each of the FLSA Named Plaintiffs (and as yet other unnamed
17 representatives) are able to fairly and adequately protect and advance the
18 interests of all members of the FLSA Collective Action in one action, because
19 the FLSA Named Plaintiffs are 7-Eleven franchisees in California who have
20 been damaged in a manner similar to other FLSA Collective Action Plaintiffs,
21 and it is in their best interests to prosecute the claims alleged herein to obtain
22 full compensation due to the FLSA Collective Action Plaintiffs for all relief to
23 which they are entitled as a result of Defendant's unlawful policies and
24 practices which violated the FLSA as alleged herein.

25 **B. Class Action Allegations**

26 **1. California Overtime Class**

27 123. Pursuant to L.R. 23-2.2, Haitayan, Dhillon, and Elkins (the "California
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1 Overtime Class Action Named Plaintiffs”) allege this action is appropriately suited for
2 an “opt out” class action under F.R.Civ.P. 23(a)(1)-(4) & (b)(3), as it relates to Counts
3 Two, Five, and Six for violations of overtime laws under the California Labor Code,
4 the California Code of Regulations, and the California Business & Professions Code
5 (a “California Overtime Class Action”) against Defendant, because:

6 A. Pursuant to L.R. 23-2.2(a), and subject to discovery and potential
7 modifications and/or sub-classes until the time class certification is requested,
8 the California Overtime Class Action Named Plaintiffs propose to represent
9 themselves and all other similarly situated franchisees of Defendant in
10 California—including those individuals who are currently operating as of the
11 date of filing of this Complaint, or who come to operate after the date of the
12 filing of this Complaint, one or more of Defendant’s “7-Eleven” franchised
13 retail convenience stores in California under the terms of Defendant’s FA—for
14 violations of the California Labor Code, the California Code of Regulations,
15 and the California Business & Professions Code alleged herein for overtime
16 violations (i.e., the “California Overtime Class Action Plaintiffs”). This
17 potential group of such California Overtime Class Action Plaintiffs
18 encompasses franchisees who operate 7-Eleven retail convenience stores either
19 as an individual franchisee or in the name of an entity franchisee, to the extent
20 any such franchisee has personally worked hours that constitute overtime hours
21 under California law. This potential group of California Overtime Class Action
22 Plaintiffs includes a significant number of such individuals, because the
23 California Overtime Class Action Named Plaintiffs are informed and believe,
24 and thereon allege that within the four years before the filing of this Complaint
25 Defendant has employed approximately 1,000 franchisees in the State of
26 California, the vast majority of whom are eligible to comprise the group of
27 California Overtime Class Action Plaintiffs. The California Overtime Class
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1 Action Named Plaintiffs further allege that California Overtime Class Action
2 Plaintiffs are a numerous group of persons who were each subjected to the same
3 or similar unlawful practices and policies alleged herein. Because the California
4 Overtime Class Action class may consist of hundreds or more members, joinder
5 of all such persons to pursue the California Overtime Class Action claims
6 would be impracticable.

7 B. There are questions of law and/or fact common to the California
8 Overtime Class Action Plaintiffs, including but not limited to the independent
9 contractor status of all 7-Eleven California franchisees and damages that may
10 be owed to them as a result of Defendant's alleged misclassification, because
11 the action focuses on Defendant's common employment practices and policies
12 in California applied to the California Overtime Class Action Plaintiffs in
13 violation of the California Labor Code, the California Code of Regulations, and
14 the California Business & Professions Code as alleged herein, i.e., Defendant's
15 enforcement of common franchise agreement covenants and incorporated
16 policies and procedures applicable to all franchisees. Each claim depends upon
17 a common contention of such a nature that it is capable of class-wide resolution,
18 i.e. the requested class action has the capacity to generate common answers,
19 which are apt to drive the resolution of the litigation.

20 C. The claims of each of the California Overtime Class Action Named
21 Plaintiffs (and as yet other unnamed representatives) are also typical of the
22 claims of the California Overtime Class Action Plaintiffs because Defendant
23 classified the California Overtime Class Action Named Plaintiffs, and all other
24 California Overtime Class Action Plaintiffs, as independent contractors in
25 California, and subjected them to similar and/or identical violations of the
26 California Labor Code, the California Code of Regulations, and the California
27 Business & Professions Code as alleged herein. The claims of the California
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Overtime Class Action Named Plaintiffs and all other California Overtime Class Action Plaintiffs rise and fall on the same or similar facts, and present the same or similar claims arising from the same course of conduct which gives rise to the same or similar injuries and requests for relief.

D. Each of the California Overtime Class Action Named Plaintiffs (and as yet other unnamed representatives) are able to fairly and adequately protect and advance the interests of all members of the California Overtime Class Action in one action, because the California Overtime Class Action Named Plaintiffs are 7-Eleven franchisees in California who have been treated as independent contractors and thus damaged in a manner similar to other California Overtime Class Action Plaintiffs, and it is in their best interests to prosecute the claims alleged herein to obtain full compensation due to California Overtime Class Action Plaintiffs for all California Overtime Class Action relief they seek in this action. The California Overtime Class Action Named Plaintiffs do not have conflicts of interest with the California Overtime Class Action Plaintiffs, and all such class members will be represented by qualified and competent class counsel.

E. This California Overtime Class Action involves common questions of law and/or fact which predominate over issues affecting only individual members, in part because Defendant has classified all 7-Eleven franchisees in California as independent contractors and deprived all class members of the benefits and protections of the California Labor Code, the California Code of Regulations, and the California Business & Professions Code as alleged herein. The issue apt to drive resolution of this litigation, i.e. the misclassification of franchisees as independent contractors and not employees, turns upon the same or virtually the same franchise agreement covenants and incorporated policies and procedures Defendant has established.

1 F. An opt out class action would be a superior means to adjudicate the
 2 California Overtime Class Action Plaintiffs' claims and Defendant's defenses to
 3 these alleged violations, including but not limited to the primary issue of the
 4 California Overtime Class Action Plaintiffs' classification as employees or
 5 independent contractors of Defendant, which will not be difficult to manage
 6 because no materially significant management issues are implicated by the
 7 claims and defenses in this action. No other litigation has begun concerning
 8 these controversies by or against California Overtime Class Action Plaintiffs. It
 9 also would be desirable to concentrate this litigation in a Class Action in this
 10 Court because the outcome of the case will have a significant impact on all 7-
 11 Eleven franchisees in California.

12 G. The California Overtime Class Action Named Plaintiffs
 13 contemplate that notice of class certification to the California Overtime Class
 14 Action Plaintiffs would be in accordance with F.R.Civ.P. 23(c)(2)(B), through a
 15 direct written disclosure mailed to each class member advising of: the nature of
 16 the case; the class definition; the class claims, issues and defenses; the right to
 17 retain separate counsel or to request exclusion from the certified class within a
 18 certain limited time period; and the binding effect of a class judgment.

19 **2. California Expense Class**

20 124. Pursuant to L.R. 23-2.2, all four of the Named Plaintiffs allege this action
 21 is appropriately suited for an "opt out" class action under F.R.Civ.P. 23(a)(1)-(4) &
 22 (b)(3), as it relates to Counts Three through Six for violations of expense
 23 reimbursement laws the California Labor Code, the California Code of Regulations,
 24 and the California Business & Professions Code (a "California Expense Class
 25 Action") against Defendant, because:

26 A. Pursuant to L.R. 23-2.2(a), and subject to discovery and potential
 27 modifications and/or sub-classes until the time class certification is requested,
 28

1 the Named Plaintiffs propose to represent themselves and all other similarly
2 situated franchisees of Defendant in California—including those individuals
3 who are currently operating as of the date of filing of this Complaint, or who
4 come to operate after the date of the filing of this Complaint, one or more of
5 Defendant’s “7-Eleven” franchised retail convenience stores in California under
6 the terms of Defendant’s FA—for violations of the California Labor Code, the
7 California Code of Regulations, and the California Business & Professions
8 Code alleged herein for expense reimbursement violations (i.e., the “California
9 Expense Class Action Plaintiffs”). This potential group of such California
10 Expense Class Action Plaintiffs encompasses franchisees who operate 7-Eleven
11 retail convenience stores either as an individual franchisee or in the name of an
12 entity franchisee, to the extent any such franchisee has personally incurred
13 expenses to operate a 7-Eleven store for which Defendant is responsible under
14 California law. This potential group of California Expense Class Action
15 Plaintiffs includes a significant number of such individuals, because the Named
16 Plaintiffs are informed and believe, and thereon allege that within the four years
17 before the filing of this Complaint Defendant has employed approximately
18 1,000 franchisees in the State of California, all of whom are eligible to comprise
19 the group of California Expense Class Action Plaintiffs. The Named Plaintiffs
20 further allege that California Expense Class Action Plaintiffs are a numerous
21 group of persons who were each subjected to the same or similar unlawful
22 practices and policies alleged herein. Because the California Expense Class
23 Action class may consist of 1,000 or more members, joinder of all such persons
24 to pursue the California Expense Class Action claims would be impracticable.

25 B. There are questions of law and/or fact common to the California
26 Expense Class Action Plaintiffs, including but not limited to the independent
27 contractor status of all 7-Eleven California franchisees and damages that may
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1 be owed to them as a result of Defendant's alleged misclassification, because
2 the action focuses on Defendant's common employment practices and policies
3 in California applied to the California Expense Class Action Plaintiffs in
4 violation of the California Labor Code, the California Code of Regulations, and
5 the California Business & Professions Code as alleged herein, i.e., Defendant's
6 enforcement of common franchise agreement covenants and incorporated
7 policies and procedures applicable to all franchisees. Each claim depends upon
8 a common contention of such a nature that it is capable of class-wide resolution,
9 i.e. the requested class action has the capacity to generate common answers,
10 which are apt to drive the resolution of the litigation.

11 C. The claims of each of the Named Plaintiffs (and as yet other
12 unnamed representatives) are also typical of the claims of the California
13 Expense Class Action Plaintiffs because Defendant classified the Named
14 Plaintiffs, and all other California Expense Class Action Plaintiffs, as
15 independent contractors in California, and subjected them to similar and/or
16 identical violations of the California Labor Code, the California Code of
17 Regulations, and the California Business & Professions Code as alleged herein.
18 The claims of the Named Plaintiffs and all other California Expense Class
19 Action Plaintiffs rise and fall on the same or similar facts, and present the same
20 or similar claims arising from the same course of conduct which gives rise to
21 the same or similar injuries and requests for relief.

22 D. Each of the Named Plaintiffs (and as yet other unnamed
23 representatives) are able to fairly and adequately protect and advance the
24 interests of all members of the California Expense Class Action in one action,
25 because the Named Plaintiffs are 7-Eleven franchisees in California who have
26 been treated as independent contractors and thus damaged in a manner similar
27 to other California Expense Class Action Plaintiffs, and it is in their best
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interests to prosecute the claims alleged herein to obtain full compensation due to California Expense Class Action Plaintiffs for all California Expense Class Action relief they seek in this action. The Named Plaintiffs do not have conflicts of interest with the California Expense Class Action Plaintiffs, and all such class members will be represented by qualified and competent class counsel.

E. This California Expense Class Action involves common questions of law and/or fact which predominate over issues affecting only individual members, in part because Defendant has classified all 7-Eleven franchisees in California as independent contractors and deprived all class members of the benefits and protections of the California Labor Code, the California Code of Regulations, and the California Business & Professions Code as alleged herein. The issue apt to drive resolution of this litigation, i.e. the misclassification of franchisees as independent contractors and not employees, turns upon the same or virtually the same franchise agreement covenants and incorporated policies and procedures Defendant has established.

F. An opt out class action would be a superior means to adjudicate the California Expense Class Action Plaintiffs' claims and Defendant's defenses to these alleged violations, including but not limited to the primary issue of the California Expense Class Action Plaintiffs' classification as employees or independent contractors of Defendant, which will not be difficult to manage because no materially significant management issues are implicated by the claims and defenses in this action. No other litigation has begun concerning these controversies by or against California Expense Class Action Plaintiffs. It also would be desirable to concentrate this litigation in a Class Action in this Court because the outcome of the case will have a significant impact on all 7-Eleven franchisees in California.

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G. The Named Plaintiffs contemplate that notice of class certification to the California Expense Class Action Plaintiffs would be in accordance with F.R.Civ.P. 23(c)(2)(B), through a direct written disclosure mailed to each class member advising of: the nature of the case; the class definition; the class claims, issues and defenses; the right to retain separate counsel or to request exclusion from the certified class within a certain limited time period; and the binding effect of a class judgment.

IV. CLAIMS

COUNT ONE:

**FAILURE TO PAY OVERTIME COMPENSATION
IN VIOLATION OF THE FEDERAL FAIR LABOR STANDARDS ACT**

125. This Count One is pled by the FLSA Named Plaintiffs and all FLSA Collective Action Plaintiffs, against Defendant.

126. At all times relevant to this Complaint, and within three (3) years before the commencement of this action, Defendant was and continues to be an employer of the FLSA Named Plaintiffs and FLSA Collective Action Plaintiffs within the meaning of the FLSA. As a result, the FLSA Named Plaintiffs and all FLSA Collective Action Plaintiffs' employment for Defendant is covered and governed by the FLSA, 29 U.S.C. sections 201, et seq., inclusive of Section 207, which regulate the payment of overtime wages for hours worked in excess of forty hours per week. The FLSA requires each covered employer, such as Defendant, to compensate all non-exempt employees at a rate of not less than one and one-half times the regular rate of pay for work performed in excess of forty hours in a workweek.

127. At all times relevant to this Complaint, since three (3) years prior to the commencement of this action, Defendant employed and continues to employ the FLSA Named Plaintiffs and FLSA Collective Action Plaintiffs in the State of California to operate retail convenience stores owned by Defendant, pursuant to the

1 FLSA. Because the FLSA Named Plaintiffs and FLSA Collective Action Plaintiffs
2 were/are employees of Defendant, Defendant was obligated to comply with the
3 FLSAs overtime pay rules pursuant to 29 U.S.C. section 207.

4 128. At all times relevant to this Complaint, since three (3) years prior to the
5 commencement of this action, the FLSA Named Plaintiffs and the FLSA Collective
6 Action Plaintiffs have worked hours for which overtime wages have been owed. For
7 instance and without limitation, in operating their 7-Eleven stores Haitayan, Dhillon,
8 and Elkins have each worked forty or more hours in a single seven-day
9 period/workweek within the three years preceding the filing of the original Complaint,
10 but Defendant has never paid any of them any wages for overtime work performed at
11 any premium rates of pay because Defendant has always classified such persons as
12 independent contractors and not as employees. This has included, but is not limited to,
13 the following instances of overtime hours worked:

- 14 • In most of the weeks each year, Haitayan has worked seven days per
15 week in his store, from an average of 9:30 a.m. until 5:30 p.m. or later,
16 totaling more than eight hours in some single days and more than forty
17 hours in a week performing tasks such as assisting customers, ordering
18 merchandise, completing required paperwork, arranging shelves and
19 overseeing his store.
- 20 • In most of the weeks each year, Dhillon has worked seven days per week
21 in his store: Monday through Friday, from as early as 8:00 a.m. until as
22 late as between 4:00 p.m. to 7:00 p.m.; and Saturdays and Sundays from
23 9:00 a.m. to as late as between 4:00 p.m. to 7:00 p.m.; totaling more than
24 eight hours in some single days and more than forty hours in a week
25 performing tasks such as assisting customers, ordering merchandise,
26 completing required paperwork, and overseeing his store.
- 27 • Elkins has worked over eight hours in a day and over forty hours in a
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1 week: when he has been required to cover a shift for another store
2 employee who does not come to work, in addition to working his
3 otherwise normal hours operating both of his stores; when at his Lakeside
4 store in 2014 and 2015, special events have occurred near the store such
5 as concerts which required him to work more than ten hours a day, and
6 six of seven days in a week totaling more than forty hours helping to deal
7 with increased customer traffic in the store; when at his Lakeside store in
8 April of each year, a special event occurs near the store (an annual rodeo)
9 which requires him to work more than ten hours a day on Fridays and
10 Saturdays, and six of seven days in a week totaling more than forty hours
11 helping to deal with increased customer traffic in the store; when 7-
12 Eleven has initiated an “Expand the Assortment” campaign requiring
13 him to work longer hours to comply with 7-Eleven mandates; and when
14 7-Eleven has initiated new labeling and pricing requirements,
15 necessitating him to work longer hours to comply with 7-Eleven
16 mandates.

17 As such, and because Defendant has always classified all franchisees as independent
18 contractors and not as employees, the FLSA Named Plaintiffs and the FLSA
19 Collective Action Plaintiffs who have worked overtime hours are entitled to be paid
20 overtime compensation for all overtime hours worked. At all times relevant to this
21 Complaint, Defendant had a uniform practice and policy of failing and refusing to pay
22 overtime to the FLSA Named Plaintiffs and the FLSA Collective Action Plaintiffs for
23 their overtime hours worked. As a result of the unlawful acts of Defendant in its
24 failure to compensate the FLSA Named Plaintiffs and the FLSA Collective Action
25 Plaintiffs for overtime hours worked, Defendant has violated and continues to violate
26 the FLSA, 29 U.S.C. section 201 et seq., including 29 U.S.C. sections 207(a)(1) and
27 215(a).

1 129. Defendant's failure to pay the FLSA Named Plaintiffs and the FLSA
2 Collective Action Plaintiffs in conformity with the FLSA overtime pay rates was
3 willful within the meaning of 29 U.S.C. § 255(a). By failing to compensate the FLSA
4 Named Plaintiffs and the FLSA Collective Action Plaintiffs for overtime hours,
5 Defendant has violated, and continues to violate statutory rights under the FLSA. The
6 FLSA Named Plaintiffs and the FLSA Collective Action Plaintiffs seek and are
7 entitled to recover a monetary judgment in the amount of unpaid wages as provided
8 under the FLSA, 29 U.S.C. section 216(b).

9 130. The FLSA Named Plaintiffs and the FLSA Collective Action Plaintiffs
10 also seek and are entitled to recover a monetary judgment for liquidated damages in an
11 amount equal to overtime pay owed, as provided under the FLSA, 29 U.S.C. section
12 216(b).

13 131. The FLSA Named Plaintiffs and the FLSA Collective Action Plaintiffs
14 also seek and are entitled to recover reasonable attorney's fees and costs, and such
15 other legal and equitable relief, including interest, as provided by the FLSA, 29 U.S.C.
16 section 216(b), or as otherwise allowed by law.

17 132. Each of the FLSA Named Plaintiffs consents to sue in this action pursuant
18 to the FLSA and filed concurrently with the original Complaint in this action, Consent
19 to Join forms, pursuant to the FLSA, 29 U.S.C. sections 216(b) and 256. It is likely
20 that other of the FLSA Collective Action Plaintiffs will sign consent forms and join as
21 plaintiffs on this claim in the future.

22 **COUNT TWO:**

23 **FAILURE TO PAY OVERTIME COMPENSATION**

24 **IN VIOLATION OF CALIFORNIA LAW**

25 133. This Count Two is pled by the California Overtime Class Action Named
26 Plaintiffs and all California Overtime Class Action Plaintiffs, against Defendant.

27 134. At all times relevant to this Complaint, and within three (3) years before
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1 the commencement of this action, Defendant was and continues to be an employer of
2 the California Overtime Class Action Named Plaintiffs and all California Overtime
3 Class Action Plaintiffs within the meaning of California law, California Labor Code
4 sections 18 and 1194, and California Code of Regulations, title 8, section 11070. As a
5 result, the California Overtime Class Action Named Plaintiffs and all California
6 Overtime Class Action Plaintiffs' employment for Defendant is covered and governed
7 by the California Labor Code section 1194, and California Code of Regulations, title
8 8, section 11070, subsection 3, which regulate the payment of overtime wages for
9 hours worked in excess of eight hours per day and forty hours per week. California
10 Labor Code section 1194, and California Code of Regulations, title 8, section 11070,
11 subsection 3 require each covered employer, such as Defendant, to compensate all
12 non-exempt employees at a rate of not less than one and one-half times the regular
13 rate of pay for work performed: in excess of eight hours in a workday, and forty hours
14 in a workweek, and the first eight hours on the seventh day of a workweek; and
15 double-time for all hours worked in excess of twelve hours in a workday, and after the
16 first eight hours on the seventh day of a workweek.

17 135. At all times relevant to this Complaint, since three (3) years prior to the
18 commencement of this action, Defendant employed and continues to employ the
19 California Overtime Class Action Named Plaintiffs and all California Overtime Class
20 Action Plaintiffs in the State of California to operate retail convenience stores owned
21 by Defendant, pursuant to the California Labor Code and California Code of
22 Regulations. Because the California Overtime Class Action Named Plaintiffs and all
23 California Overtime Class Action Plaintiffs were/are employees of Defendant,
24 Defendant was obligated to comply with California's overtime pay rules pursuant to
25 California Labor Code section 1194, and California Code of Regulations, title 8,
26 section 11070, subsection 3.

27 136. At all times relevant to this Complaint, since three (3) years prior to the
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1 commencement of this action, the California Overtime Class Action Named Plaintiffs
2 and all California Overtime Class Action Plaintiffs have worked hours for which
3 overtime wages have been owed. For instance and without limitation, in operating
4 their 7-Eleven stores Haitayan, Dhillon, and Elkins have each worked days over eight
5 hours in a day, and worked weeks of over forty hours in a single seven-day
6 period/workweek within the three years preceding the filing of the original Complaint,
7 but Defendant has never paid any of them any wages for overtime work performed at
8 any premium rates of pay because Defendant has always classified such persons as
9 independent contractors and not as employees. This has included, but is not limited to
10 the following instances of overtime hours worked:

- 11 • In most of the weeks each year, Haitayan has worked seven days per
12 week in his store, from an average of 9:30 a.m. until 5:30 p.m. or later,
13 totaling more than eight hours in some single days and more than forty
14 hours in a week performing tasks such as assisting customers, ordering
15 merchandise, completing required paperwork, arranging shelves and
16 overseeing his store.
- 17 • In most of the weeks each year, Dhillon has worked seven days per week
18 in his store: Monday through Friday, from as early as 8:00 a.m. until as
19 late as between 4:00 p.m. to 7:00 p.m.; and Saturdays and Sundays from
20 9:00 a.m. to as late as between 4:00 p.m. to 7:00 p.m.; totaling more than
21 eight hours in some single days and more than forty hours in a week
22 performing tasks such as assisting customers, ordering merchandise,
23 completing required paperwork, and overseeing his store.
- 24 • Elkins has worked over eight hours in a day and over forty hours in a
25 week: when he has been required to cover a shift for another store
26 employee who does not come to work, in addition to working his
27 otherwise normal hours operating both of his stores; when at his Lakeside
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1 store in 2014 and 2015, special events have occurred near the store such
2 as concerts which required him to work more than ten hours a day, and
3 six of seven days in a week totaling more than forty hours helping to deal
4 with increased customer traffic in the store; when at his Lakeside store in
5 April of each year, a special event occurs near the store (an annual rodeo)
6 which requires him to work more than ten hours a day on Fridays and
7 Saturdays, and six of seven days in a week totaling more than forty hours
8 helping to deal with increased customer traffic in the store; when 7-
9 Eleven has initiated an “Expand the Assortment” campaign requiring
10 him to work longer hours to comply with 7-Eleven mandates; and when
11 7-Eleven has initiated new labeling and pricing requirements,
12 necessitating him to work longer hours to comply with 7-Eleven
13 mandates.

14 As such, and because Defendant has always classified all franchisees as independent
15 contractors and not as employees, the California Overtime Class Action Named
16 Plaintiffs and all California Overtime Class Action Plaintiffs who have worked
17 overtime hours are entitled to be paid overtime compensation for all overtime hours
18 worked. At all times relevant to this Complaint, Defendant had a uniform practice and
19 policy of failing and refusing to pay overtime to the California Overtime Class Action
20 Named Plaintiffs and all California Overtime Class Action Plaintiffs for their overtime
21 hours worked. As a result of the unlawful acts of Defendant in its failure to
22 compensate the California Overtime Class Action Named Plaintiffs and all California
23 Overtime Class Action Plaintiffs for overtime hours worked, Defendant has violated
24 and continues to violate California law, including Labor Code section 1194, and
25 California Code of Regulations, title 8, section 11070, subsection 3.

26 137. Defendant’s failure to pay the California Overtime Class Action Named
27 Plaintiffs and all California Overtime Class Action Plaintiffs in conformity with
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1 California overtime pay rates was willful. By failing to compensate the California
2 Overtime Class Action Named Plaintiffs and all California Overtime Class Action
3 Plaintiffs for overtime hours, Defendant has violated, and continues to violate
4 statutory and regulatory rights under California law. The California Overtime Class
5 Action Named Plaintiffs and all California Overtime Class Action Plaintiffs seek and
6 are entitled to recover a monetary judgment in the amount of unpaid wages as
7 provided under California Labor Code section 1194.

8 138. The California Overtime Class Action Named Plaintiffs and all California
9 Overtime Class Action Plaintiffs also seek and are entitled to recover reasonable
10 attorney's fees and costs, and such other legal and equitable relief, including interest,
11 as provided by California Labor Code section 1194.

12 **COUNT THREE:**

13 **FAILURE TO INDEMNIFY FOR EXPENSES AND LOSSES**
14 **IN VIOLATION OF CALIFORNIA LAW**

15 139. This Count Three is pled by the Named Plaintiffs and all California
16 Expense Class Action Plaintiffs, against Defendant.

17 140. At all times relevant to this Complaint, and within three (3) years before
18 the commencement of this action, Defendant was and continues to be an employer of
19 the Named Plaintiffs and all California Expense Class Action Plaintiffs within the
20 meaning of California law, California Labor Code sections 18 and 2802, and
21 California Code of Regulations, title 8, section 11070. As a result, the Named
22 Plaintiffs and all California Expense Class Action Plaintiffs' employment for
23 Defendant is covered and governed by California Labor Code section 2802, which
24 requires an employer to indemnify its employees for all necessary expenditures or
25 losses incurred by an employee in direct consequence of the discharge his or her
26 duties, or obedience to the directions of the employer.

27 141. At all times relevant to this Complaint, since three (3) years prior to the
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1 commencement of this action, Defendant employed and continues to employ the
2 Named Plaintiffs and all California Expense Class Action Plaintiffs in the State of
3 California to operate retail convenience stores owned by Defendant, pursuant to the
4 California Labor Code and California Code of Regulations. Because the Named
5 Plaintiffs and all California Expense Class Action Plaintiffs were/are employees of
6 Defendant, Defendant was obligated to comply with California's business expense
7 laws pursuant to California Labor Code section 2802.

8 142. At all times relevant to this Complaint, since three (3) years prior to the
9 commencement of this action, the Named Plaintiffs and all California Expense Class
10 Action Plaintiffs have incurred necessary expenditures and losses, all in direct
11 consequence of the discharge of their duties to Defendant and in obedience to the
12 directions of Defendant in operating Defendant's 7-Eleven stores. Such expenses have
13 included, but are not necessarily limited to: paying the expenses associated with other
14 employees in the stores; paying for cleaning and maintenance of Defendant's premises
15 and of Defendant's equipment; and paying for expenses associated with store
16 operational supplies (with the exception of any expenses related to store security
17 camera/DVR systems, which are expressly not sought in this action). At all times
18 relevant to this Complaint, Defendant had a uniform practice and policy of failing and
19 refusing to pay for, and to reimburse the Named Plaintiffs and all California Expense
20 Class Action Plaintiffs for these necessary expenditures and losses. As a result of the
21 unlawful acts of Defendant in its failure to indemnify the Named Plaintiffs and all
22 California Expense Class Action Plaintiffs for necessary expenditures and losses,
23 Defendant has violated and continues to violate California law, including Labor Code
24 section 2802.

25 143. Defendant's failure and refusal to pay for, and to reimburse the Named
26 Plaintiffs and all California Expense Class Action Plaintiffs for these necessary
27 expenditures and losses in conformity with California law was willful. By failing to
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1 compensate the Named Plaintiffs and all California Expense Class Action Plaintiffs
2 for necessary expenditures and losses, Defendant has violated, and continues to
3 violate statutory rights under California law. The Named Plaintiffs and all California
4 Expense Class Action Plaintiffs seek and are entitled to recover a monetary judgment
5 in the amount of necessary expenditures and losses as provided under California
6 Labor Code section 2802.

7 144. The Named Plaintiffs and all California Expense Class Action Plaintiffs
8 also seek and are entitled to recover reasonable attorney's fees and costs, and such
9 other legal and equitable relief, including interest, as provided by California Labor
10 Code section 2802.

11 **COUNT FOUR:**

12 **FAILURE TO PROVIDE AND MAINTAIN UNIFORMS AND EQUIPMENT**
13 **IN VIOLATION OF CALIFORNIA LAW**

14 145. This Count Four is pled by the Named Plaintiffs and all California
15 Expense Class Action Plaintiffs, against Defendant.

16 146. At all times relevant to this Complaint, and within three (3) years before
17 the commencement of this action, Defendant was and continues to be an employer of
18 the Named Plaintiffs and all California Expense Class Action Plaintiffs within the
19 meaning of California law, California Labor Code section 18, and California Code of
20 Regulations, title 8, section 11070. As a result, the Named Plaintiffs and all California
21 Expense Class Action Plaintiffs' employment for Defendant is covered and governed
22 by California Code of Regulations, title 8, section 11070, subsection 9, which requires
23 that an employer provide and maintain uniforms, tools and equipment required by the
24 employer.

25 147. At all times relevant to this Complaint, since three (3) years prior to the
26 commencement of this action, Defendant employed and continues to employ the
27 Named Plaintiffs and all California Expense Class Action Plaintiffs in the State of
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1 California to operate retail convenience stores owned by Defendant, pursuant to the
2 California Labor Code and California Code of Regulations. Because the Named
3 Plaintiffs and all California Expense Class Action Plaintiffs were/are employees of
4 Defendant, Defendant was obligated to comply with California's business expense
5 laws pursuant to California Code of Regulations, title 8, section 11070, subsection 9.

6 148. At all times relevant to this Complaint, since three (3) years prior to the
7 commencement of this action, the Named Plaintiffs and all California Expense Class
8 Action Plaintiffs have incurred expenses required by their work for Defendant in
9 operating Defendant's 7-Eleven stores. Such expenses have included, but are not
10 necessarily limited to: purchasing, and paying for maintenance of uniforms; paying for
11 maintenance of Defendant's equipment; and paying for other tools and equipment
12 expenses associated with store operational supplies (with the exception of any
13 expenses related to store security camera/DVR systems, which are expressly not
14 sought in this action). At all times relevant to this Complaint, Defendant had a
15 uniform practice and policy of failing and refusing to pay for, and to reimburse the
16 Named Plaintiffs and all California Expense Class Action Plaintiffs for these
17 categories of expenses. As a result of the unlawful acts of Defendant in its failure to
18 indemnify the Named Plaintiffs and all California Expense Class Action Plaintiffs for
19 necessary expenditures and losses, Defendant has violated and continues to violate
20 California law, including California Code of Regulations, title 8, section 11070,
21 subsection 9.

22 149. Defendant's failure and refusal to pay for, and to reimburse the Named
23 Plaintiffs and all California Expense Class Action Plaintiffs for these necessary
24 expenses in conformity with California law was willful. By failing to compensate the
25 Named Plaintiffs and all California Expense Class Action Plaintiffs for necessary
26 expenses, Defendant has violated, and continues to violate statutory rights under
27 California law. The Named Plaintiffs and all California Expense Class Action
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1 Plaintiffs seek and are entitled to recover a monetary judgment in the amount of
2 necessary expenses as provided under California Code of Regulations, title 8, section
3 11070, subsection 9.

4 **COUNT FIVE:**

5 **UNFAIR BUSINESS PRACTICES IN VIOLATION OF**
6 **THE CALIFORNIA BUSINESS AND PROFESSIONS CODE**

7 150. This Count Five is pled by the Named Plaintiffs and all Plaintiffs, against
8 Defendant.

9 151. Defendant engages in business practices, offers goods and services for
10 sale, and advertises goods and services for sale within the State of California. As such,
11 Defendant has a duty to comply with the provisions of the Unfair Business Practices
12 Act as set forth in California Business & Professions Code Sections 17200, et seq.,
13 which Act prohibits, inter alia, unlawful, unfair, and/or fraudulent business acts or
14 practices and unfair, deceptive, untrue, or misleading advertising by any person, firm,
15 corporation, or association within the jurisdiction of the State of California.

16 152. By violating the FLSA and California law as alleged above, and by
17 failing to take immediate and appropriate measures to address these violations,
18 Defendant's acts constitute unfair business practices under California Business and
19 Professions Code sections 17200, et seq. Defendant's foregoing violations of the
20 FLSA and California law, and by extension, California Business and Professions Code
21 sections 17200, et seq., constitute an unfair business practice because the acts have
22 been done repeatedly over a significant period of time throughout the State of
23 California, and in a systematic manner to the detriment of the Named Plaintiffs and all
24 Plaintiffs.

25 153. As a direct, foreseeable, and proximate result of Defendant's acts and
26 omissions alleged herein, for the four years preceding the filing of this action, the
27 Named Plaintiffs and all Plaintiffs have suffered damages, and Defendant has also
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1 been unjustly enriched as a result of unfair business practices. Named Plaintiffs and all
2 Plaintiffs therefore request restitution of all lost wages and expenses from Defendant
3 in an amount according to proof at time of trial.

4 154. Defendant has applied, is applying, and will apply the foregoing unfair
5 business policies and practices to certain of its employees who are still employed, and
6 to certain individuals who will in the future become employed by Defendant. Such
7 employees have been injured and damaged, and are threatened with further injury and
8 damage by Defendant's actions as alleged, and are thus threatened with immediate
9 irreparable harm by the continuation of Defendant's actions as heretofore alleged, and
10 have no complete adequate remedy at law. Therefore, the Named Plaintiffs and all
11 Plaintiffs request the Court enter an order reflecting appropriate injunctive relief to
12 prevent Defendant from committing such acts in the future.

13 **COUNT SIX:**

14 **UNLAWFUL BUSINESS PRACTICES IN VIOLATION OF**
15 **THE CALIFORNIA BUSINESS AND PROFESSIONS CODE**

16 155. This Count Six is pled by the Named Plaintiffs and all Plaintiffs, against
17 Defendant.

18 156. Defendant engages in business practices, offers goods and services for
19 sale, and advertises goods and services for sale within the State of California. As such,
20 Defendant has a duty to comply with the provisions of the Unfair Business Practices
21 Act as set forth in California Business & Professions Code Sections 17200, et seq.,
22 which Act prohibits, inter alia, unlawful, unfair, and/or fraudulent business acts or
23 practices and unfair, deceptive, untrue, or misleading advertising by any person, firm,
24 corporation, or association within the jurisdiction of the State of California.

25 157. By violating the FLSA and California law as alleged above, and by
26 failing to take immediate and appropriate measures to address these violations,
27 Defendant's acts constitute unlawful business practices under California Business and
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1 Professions Code sections 17200, et seq. Defendant’s foregoing violations of the
2 FLSA and California law, and by extension, California Business and Professions Code
3 sections 17200, et seq., constitute an unlawful business practice because the acts have
4 been done repeatedly over a significant period of time throughout the State of
5 California, and in a systematic manner to the detriment of the Named Plaintiffs and all
6 Plaintiffs.

7 158. As a direct, foreseeable, and proximate result of Defendant’s acts and
8 omissions alleged herein, for the four years preceding the filing of this action, the
9 Named Plaintiffs and all Plaintiffs have suffered damages, and Defendant has also
10 been unjustly enriched as a result of unlawful business practices. Named Plaintiffs and
11 all Plaintiffs therefore request restitution of all lost wages and expenses from
12 Defendant in an amount according to proof at time of trial.

13 159. Defendant has applied, is applying, and will apply the foregoing unlawful
14 business policies and practices to certain of its employees who are still employed, and
15 to certain individuals who will in the future become employed by Defendant. Such
16 employees have been injured and damaged, and are threatened with further injury and
17 damage by Defendant’s actions as alleged, and are thus threatened with immediate
18 irreparable harm by the continuation of Defendant’s actions as heretofore alleged, and
19 have no complete adequate remedy at law. Therefore, the Named Plaintiffs and all
20 Plaintiffs request the Court enter an order reflecting appropriate injunctive relief to
21 prevent Defendant from committing such acts in the future.

22 **V. PRAYER FOR RELIEF**

23 Plaintiffs SERGE HAITAYAN, JASPREET DHILLON, ROBERT ELKINS,
24 and MANINDER “PAUL” LOBANA, individually, and on behalf of others similarly
25 situated, pray for judgment as follows:

- 26 1. For nominal damages;
- 27 2. For actual damages;

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- 3. For compensatory damages;
- 4. For restitution of all wages and expenses due to all Plaintiffs;
- 5. For interest accrued to date;
- 6. For costs of suit and expenses incurred;
- 7. For liquidated damages pursuant to 29 U.S.C. section 216(b);
- 8. For reasonable attorneys’ fees pursuant to 29 U.S.C. section 216(b), California Labor Code sections 1194 and 2802, and California Code of Civil Procedure section 1021.5;
- 9. For appropriate injunctive relief;
- 10. For appropriate equitable relief;
- 11. For all such other and further relief that the Court may deem just and proper.

Respectfully submitted,

Dated: November 1, 2017

CULP & DYER, LLP
RUPAL LAW

POPE, BERGER,
WILLIAMS & REYNOLDS, LLP
By: /s/ Timothy G. Williams
Timothy G. Williams
Stephanie Reynolds
Attorneys for Plaintiffs SERGE HAITAYAN,
JASPREET DHILLON, ROBERT ELKINS,
and MANINDER “PAUL” LOBANA,
individually, and on behalf of
others similarly situated

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VI. DEMAND FOR JURY TRIAL

Pursuant to Federal Rules Civil Procedure, rule 38(b), and L.R. 38-1, Plaintiffs SERGE HAITAYAN, JASPREET DHILLON, ROBERT ELKINS, and MANINDER “PAUL” LOBANA, individually, and on behalf of others similarly situated, demand a jury trial.

Respectfully submitted,

Dated: November 1, 2017

CULP & DYER, LLP
RUPAL LAW

POPE, BERGER,
WILLIAMS & REYNOLDS, LLP

By: /s/ Timothy G. Williams

Timothy G. Williams

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JASPREET DHILLON, ROBERT ELKINS,
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individually, and on behalf of
others similarly situated